Confidential



Shin Kong Financial Holding

2007 Taiwan Global Investors Conference Financial Panel London/New York, September 2007



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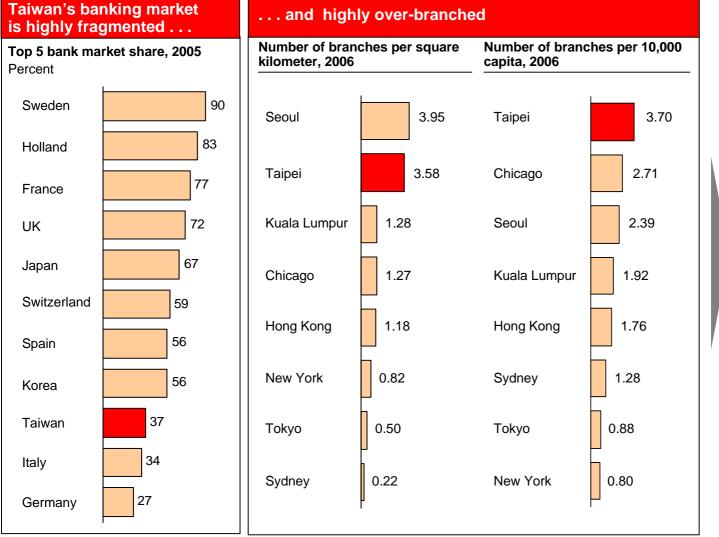
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I. Consolidation

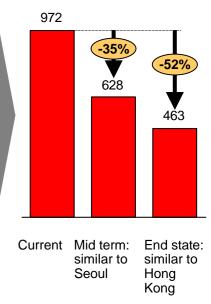
- II. Opportunities in Taiwan
- III. Opportunities in China
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🛞 SKFH

Taiwan is over-banked and over-branched



Potential number of branches needed in Taipei city ⁽¹⁾

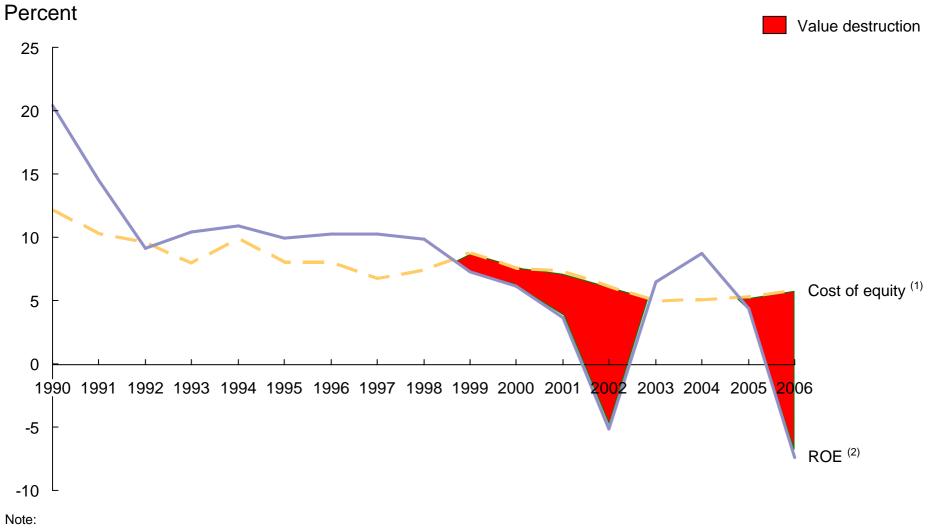


Note:

(1) Estimated based on population proportion

Source: McKinsey & Company

SKFH Overall banking return is unsteady



(1) Assumes 5% risk premium and 10-year government bond yield as risk free rate

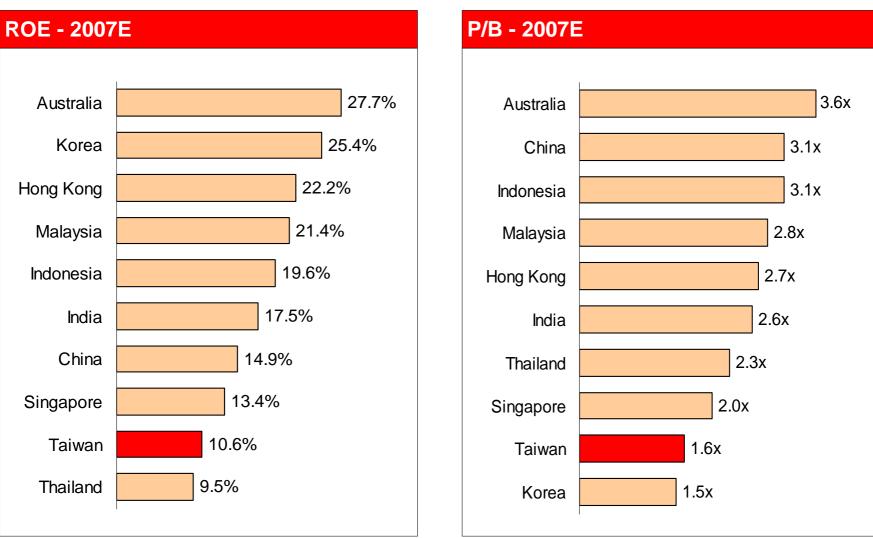
(2) Domestic bank only

Source: Central Bank, Bloomberg



Banking returns and valuations are low

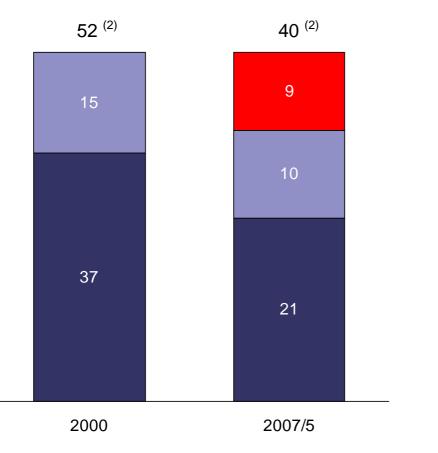
ROE and **P/B** of Taiwan financial institutions v.s. regional peers





Privately-owned banks Government banks ⁽¹⁾ FHC banks

Limited consolidation so far



- Limited consolidation
- Banks merely re-grouped under new FHC "umbrellas"
- Subsequent to the card crisis,
 - 5 banks have been taken over by the government
 - Private equity firms have been active recapitalizing weak players
 - Foreign banks have acquired a number of midsized banks

Note:

- (1) Government ownership > 20%
- (2) Excluding around 300 community banks
- Source: Financial Business Statistics (FSC)



Most M&As are distressed or PE deals

Deal close date	Bank	Strategic investors	Status	% stake	Valuation	Deal structure
Feb-06	Taishin	Newbridge, Nomura	Completed	24.0%	NT\$18, market price	Newbridge purchased 6.8% in Taishin and can increase shareholding up to 22.3% through convertible bonds (5.4%) and preferred shares (10.2%). Nomura acquired a 1.7% stake and can increase shareholding up to 3.4% through preferred shares (1.7%)
Jun-06	Cosmos Bank	GE Consumer Finance	Completed	10%-24.9%	NT\$14, 5.1% discount	GE Consumer acquired a 10% stake in Cosmos at NT\$14 per share and another 14.9% convertible bond at NT\$16 per share. Cosmos will pay \$84mn technology transfer fee in four years
Jul-06	Jih Sun FHC	Shinsei Bank	Completed	31.8%	NT\$7, 20% discount	Shinsei acquired a 31.8% stake in Jih Sun at NT\$7 per share.
Dec-06	Taishin	Soros	Completed	4.0%	NT\$15, 20% discount	Taishin issues 267mn new common shares
Apr-07	Bank of Overseas Chinese	Citibank	Pending	100.0%	NT\$11.6-11.8, 5%-7% premium	100% cash acquisition, implying 2.9X price-to-adj book
Jun-07	Entie Bank	Longreach	Pending	50%	NT\$9.5, 20% premium	Longreach acquired 1,360 mn shares of common and 622 mn shares of convertible preferred shares. This is equivalent to 50% of total fully diluted shares
Jul-07	Tachong Bank	Carlyle	Pending	37%	NT\$17, 37% premium	Carlyle acquired 588 mn shares of common, 239 mn shares of convertible preferred and \$7.5 bn of convertible bond. This is equivalent to 37% of total fully diluted shares
Jun-07	Enterprise Bank of Hualien	Chinatrust	Completed	100.0%	NT\$4.49bn sponsor from CDIC	100% ownership transfer from CDIC
Jun-07	Taitung Business Bank	ABN-AMRO	Completed	100.0%	NT\$6.9bn sponsor from CDIC	100% ownership transfer from CDIC
Foreign strate	egic investors					
Deal close date	Bank	Strategic investors	Status	% stake	Valuation	Deal structure
Mar-06	E.Sun	Temasek	Completed	15%	NT\$21, market price	Temasek owns 5% of E.Sun and can control up to 15% through ECB conversion
Dec-06	HIB	Standard Chartered	Completed	100%	NT\$24.5, 40% premium	100% tender offer, HIB was delisted on Jan 2007
State-owned	bank M&A					
Deal close date	Target	Acquirer/Investor	Status	% stake	Valuation	Deal structure
Nov-05	Central Trust of China	Bank of Taiwan	Completed	100.0%	Both unlisted	100% share swap
Dec-06	Taiwan Business Bank	Mega	Pending	15.0%	Open market purchase	Mega accumulated a 15% stake in TBB so far, half from open market and half from other state-owned banks
Feb-06	Mega	Chinatrust	Failed	15.0%	Open market purchse	Chinatrust FHC accumulated 15% in Mega (10% at the FHC level and 5% at the bank level); however, FHC shareholding was reduced to 5.8% in July 2007
May-06	Farmers Bank	Taiwan Cooperative Bank	Completed	100.0%		100% share-swap (2.45 Farmers share to one TCB share)

Note:

(1) Date is based on deal closing date for completed deals and announcement date for pending deals

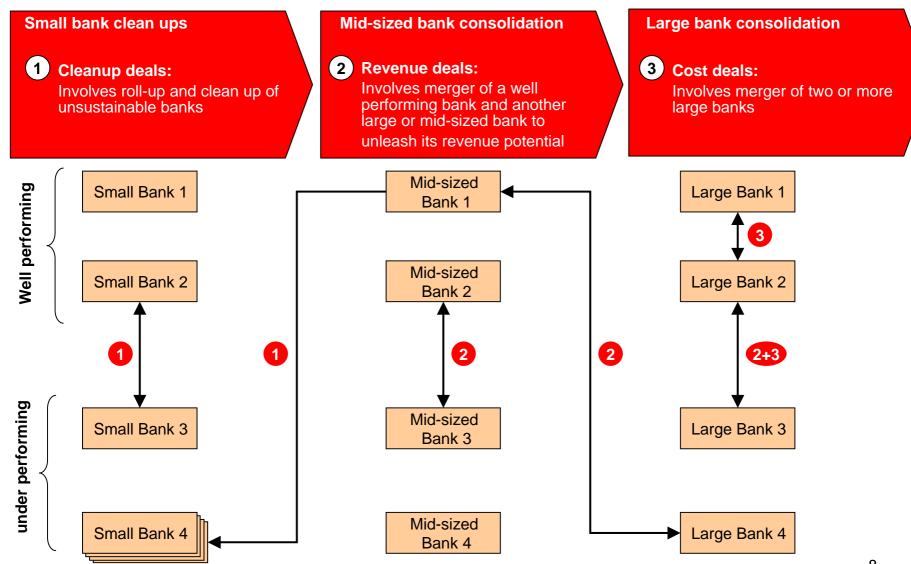
Source: Company data, MOPS, Goldman Sachs Research



Value creating transactions for Taiwan

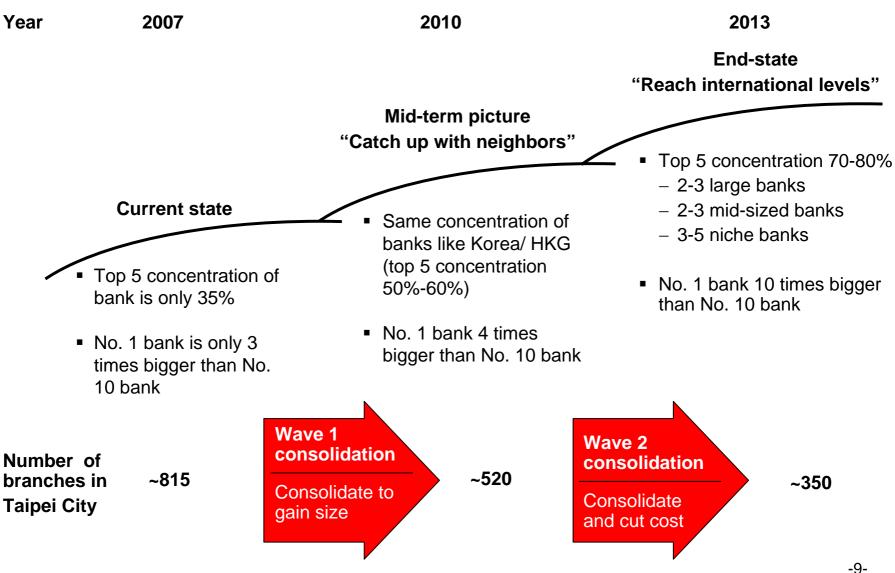
NOT EXHAUSTIVE

Transaction types





A sensible consolidation path



CONCEPTUAL

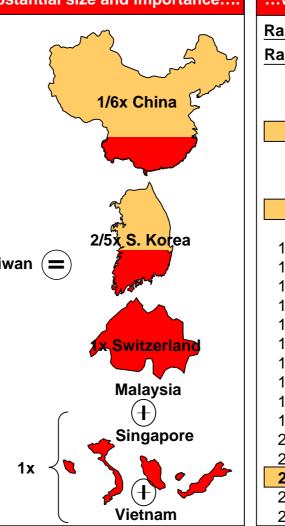


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🛞 SKFH Taiwan economy is substantial

A large maturing economy.... ... of substantial size and importance.... Taiwan's economy, 2006 **Demographics** Population (m): 22.7 Share of world population: 0.35% GDP (nominal at market exchange rate) GDP (US\$bn): 364.5 Share of world GDP: 0.76% Rank of GDP globally: 22nd GDP per capita (US\$): 16,088 1x Taiwan (🚍 Trade Total exports (US\$bn): 223.8 Share of world exports: 1.8% Labor Market Labor force (m): 10.5 • Unemployment rate: 3.9% Labor cost per hour (US\$): 6.4 Foreign Investment 1x Foreign direct investment: 2% of GDP Stock of foreign direct investment: 12.3% of GDP



...with large urban markets

	Ranking of Chinese cities 2005								
2	Rank	City ⁽¹⁾	GDP (US\$bn)						
کہ	1.	Hong Kong	117.8						
	2.	Shanghai	111.5						
	3.	Beijing	82.6						
	4.	Taipei	65.5						
	5.	Shenzhen	60.4						
	6.	Guangzhou	58.5						
	7.	Tianjin	41.5						
	8.	Kaohsiung	29.4						
	9.	Foshan	29.1						
	10.	Hangzhou	28.6						
	11.	Wuhan	27.3						
	12.	Nanjing	27.3						
	13.	Dongguan	26.6						
	14.	Shenyang	22.2						
	15.	Chongqing	21.2						
	16.	Suzhou	19.9						
	17.	Wuxi	19.7						
	18.	Dalian	19.5						
	19.	Chengdu	19.5						
	20.	Qingdao	18.0						
	21.	Jinan	17.3						
~	22.	Taichung	16.9						
	23.	Ningbo	16.9						
	24.	Daqing	16.2						

Note:

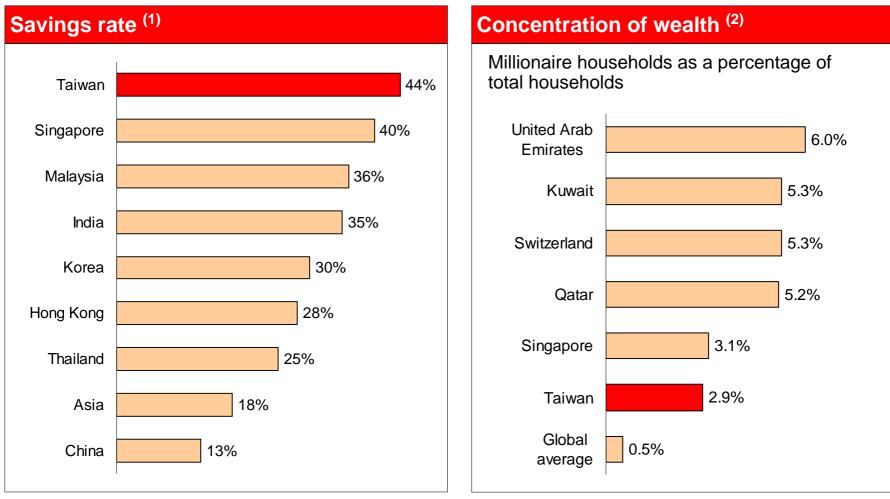
Taiwanese cities GDP estimated by national GDP multiplying the weight of the city's total household income (1)

EIU, IMF, China Statistics Year Book, National Statistics (Taiwan) Source:



Wealth management opportunity:

High savings rate and wealth concentration



Source:

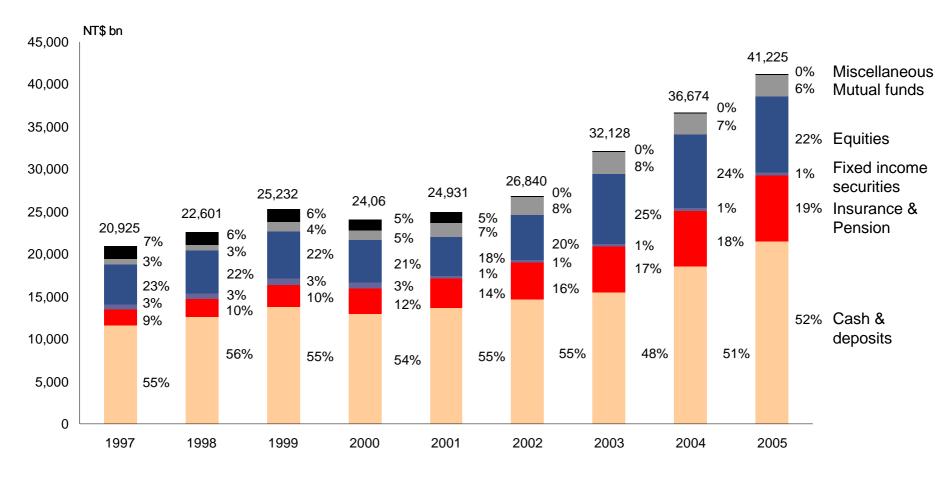
(1) BOMA, CBC, Asian Demographics, Other countries, central banks and monetary authorities, Citigroup Investment Research

(2) BCG global wealth market-sizing database, 2006



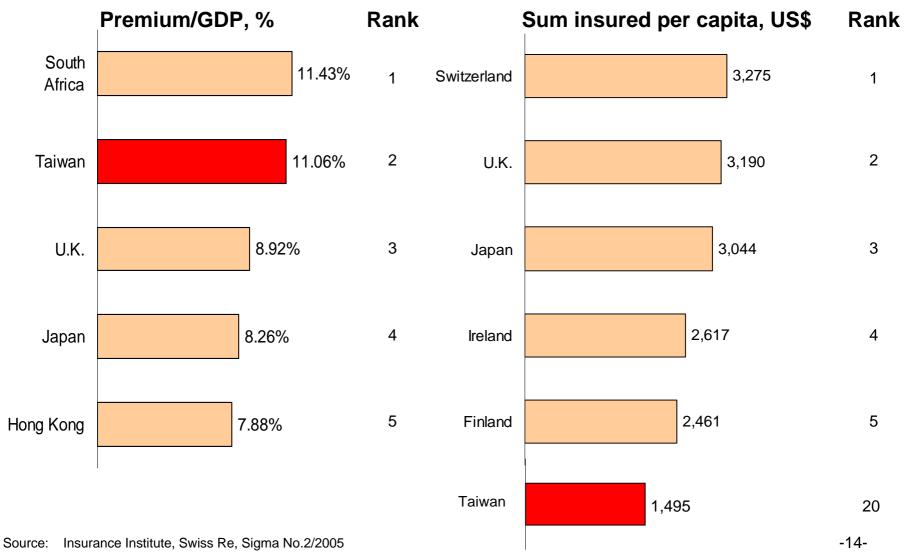
Wealth management opportunity: Asset migration away from deposits

Taiwanese household assets (NT\$bn, Percent)



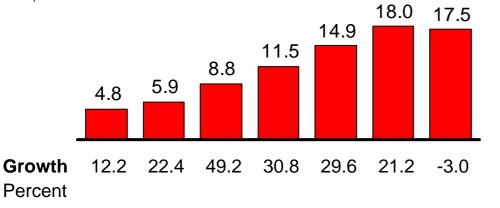


Insurance opportunity: High penetration but low density



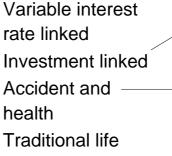
(#) SKFH Insurance opportunity: High growth driven by new products and channels

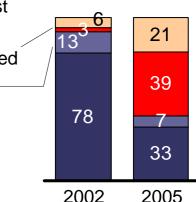
Life FYP US\$bn



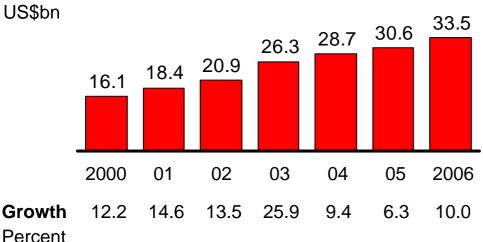
New business breakdown

Percentage

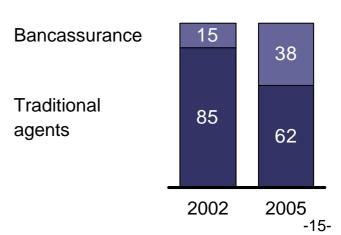




Life renewal premium



New business channel mix Percentage



Percent

Source: Insurance Institute

SKFH Insurance opportunity: Raising of overseas investment cap

xx Total (US\$bn)

Percent of total investments, 1996-2006								30.4	30.3		
Industry	2.2	4.2	3.7	4.2	4.6	12.5	10.4				
	39	48	56	66	76	85	102	136	159	180	209
							20.4	33.3	33.6	34.5	34.0
Cathay	2.1	4.0	3.4	4.1	4.1	16.8	20.1				
	20	23	26	29	32	35	40	44	49	55	58
						40.4	16.5	29.7	29.9	34.4	34.9
Shin Kong	2.2	2.5	3.5	5.0	4.8	10.4					
	9	10	11	13	14	16	18	21	25	27	31
	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Limit on fore investments Percent		10	10	10	10	20	20	35	35	35	35
TW 1-year tii deposit rate		6.46	5.96	5.08	4.98	3.95	2.22	1.51	1.42	1.73	2.02
Percent Note:											
(1) Limit on foreign investments lifted from 35% to 45% in 2007 Source: Bloomberg: Life Insurance Association: literature search							-	16-			

Source: Bloomberg; Life Insurance Association; literature search



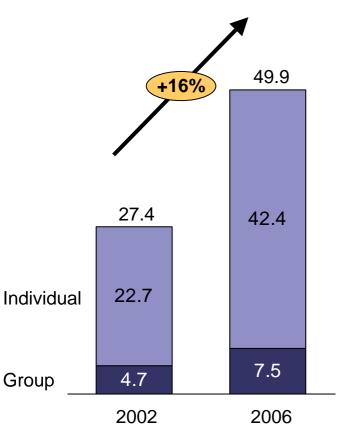
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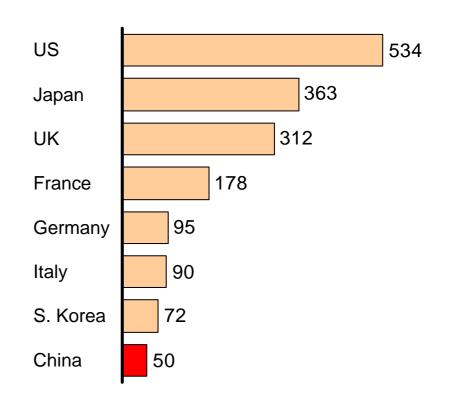
SKFH China life insurance market is growing rapidly and ranked number 8 in the world

US\$bn

Total life premium



Total life premium 2006



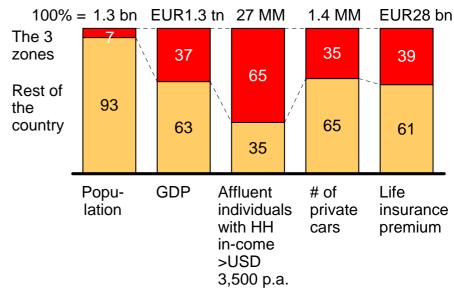


Wealth is highly concentrated

Enormous difference between rural areas and large cities



Profile of 3 key zones, 2002



Key wealth drivers of the 3 zones

- Strong financial and manufacturing base
- Developed infrastructure (highway, airport, port, and railway)
- High foreign direct investment High density of universities and research institute (e.g., 25% of all universities in China, including 4 ⁽¹⁾ out of the top 5 universities)

Note:

(1) Beijing, Tsinghua, Fudan, and Jiaotong universities

Source: China Statistical Yearbook; media search; McKinsey & Company



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Who We Are

- Major financial holding company in Taiwan
 - Five subsidiaries including life insurance, bank, securities, asset management, and insurance brokerage
 - 2nd largest life insurer with 13% market share
 - 10th largest private bank with 108 branches
- One of the few FHCs in Taiwan with significant presence in both insurance and banking

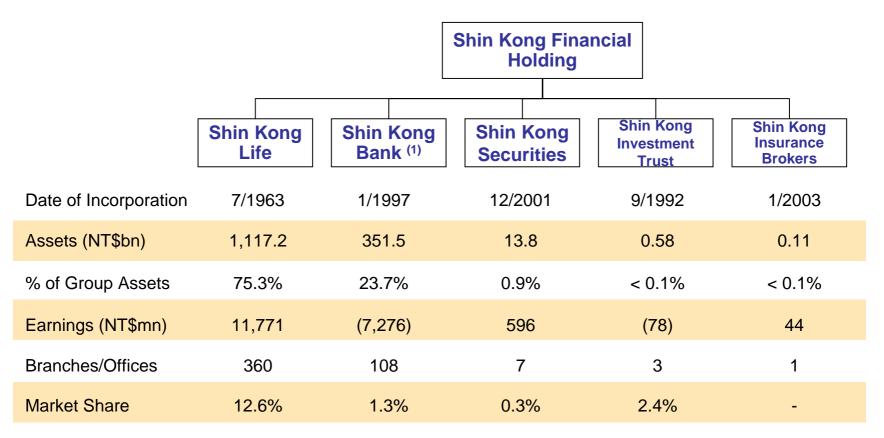
Financial Overview							
NT\$bn	2004	2005	2006				
Total Assets	931.3	1,331.2	1,492.3				
Shareholders' Equity	46.5	68.3	90.8				
Market Value	91.0	104.1	164.6				
Net Income (1)	6.4	7.1	5.9				
ROA	0.8%	0.7%	0.4%				
ROE	17.7%	12.5%	7.6%				
Foreign Ownership	8.5%	22.9%	31.8%				





Corporate Structure

Unique Integrated Financial Services Platform



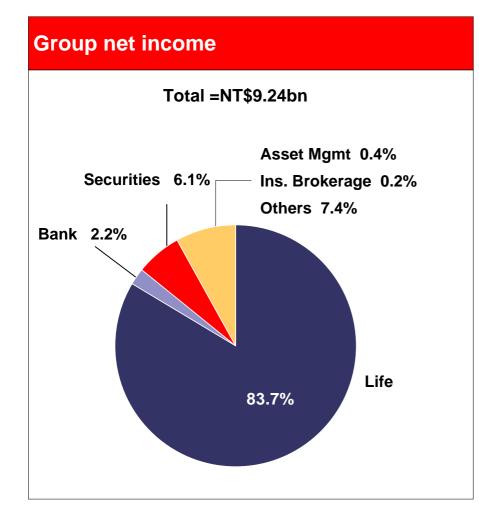
Note:

(1) Completed integration of Macoto Bank on December 31, 2005

(2) Shin Kong Investment Trust (SKIT) incorporated into the FHC on July 18, 2006, and merged with New Light Asset Management (SKFH's existing asset management platform) on October 9, 2006



Net Income - 1H 2007



Net income contribution

NT\$bn

<u>Subsidiaries</u>	1H 2007	1H 2006
Shin Kong Life ⁽¹⁾	7.7	7.9
Shin Kong Bank	0.2	-2.2
Shin Kong Securities	0.56	-0.02
Shin Kong Investment Trust	0.04	-
Shin Kong Insurance Broker	s 0.02	0.03
FHC and tax	0.72	0.37
Net income	9.24	6.08



Concrete Plan for Selective and Prudent Regional Expansion

